

**Robert E. Michael**  
**Robert E. Michael & Associates PLLC**  
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**File Last Updated: 3/1/00**

**I. Profession      Accrediting Agency or Jurisdiction      Date of Admission**

Attorney	Member of Bar of New York State, Southern District of New York	June 1975
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**II. Professional Organization      Date of Admission      Active/Inactive**

ABA, City Bar Assn, Int'l Bar Assn, +	Various	Various
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**III. General professional experience:**

1974-77: Fried, Frank, Harris, Shriver & Jacobson: Associate in Corporate dept.  
1977-83: Shearman & Sterling: Associate first in Bank Finance dept, first in NY specializing in Latin American lending, then 2 years in Paris specializing in African, Middle East and European lending, with a subspecialty in letters of credit and bankers' acceptances; then 2 years in New York in the Bankruptcy dept., specializing in representing unsecured lenders and lending syndicates.  
1983-87: Manufacturers Hanover Trust Company: VP & Head of Special Loan Group of Manufacturers Hanover Leasing Corporation (and Senior Counsel to Manufacturers Hanover Trust Company), in charge of both legal and business aspects of work-out department of \$5MMM equipment finance subsidiary of major money center bank.  
1987-1990: Paribas Corporation: VP & Director of Corporate Restructuring of US subsidiary of major French Investment Bank.  
1990: Carvel Corporation: Consultant in charge of Discontinued Operations (Nedick's & Carvel Inn).  
1990-1993: Windels, Marx, Davies & Ives: Of Counsel then Partner in charge of founding & heading Bankruptcy & Work-Out Group for mid-size NY law firm.  
1993-1996: Morrison & Foerster LLP: Partner in charge of East Coast Bankruptcy & Reorganization Practice of major San Francisco-based law firm.  
1997-1998: Oliner & Michael LLP: Managing Partner for boutique law firm specializing in representing non-US (primarily Asian) institutions involved in financially troubled situations in the US.  
1999-Present: Robert E. Michael & Associates PLLC, successor to Oliner & Michael LLP.

**IV. General pertinent experience:**

As a lawyer for 25 years, as well as having headed work-out departments in both a commercial

bank and an investment bank, I have been involved in hundreds of financial, business and work-out situations. I have had extensive experience generally in corporate and securities law, domestic and international banking, equipment lending and leasing (tax, leveraged, finance and operating) and international public sector and project finance, and extensive involvement in the retail, real estate, fashion & cosmetics, oil & gas, shipping, surface transportation, gaming, mining and airline & aerospace industries.

#### **V. Mediation training:**

Mediation Skills Training Program, June 27/28, 1994, given by Institute for Conflict Management and Bankruptcy Court for the Southern District of New York; Advanced Mediation Skills Training Program given by the same on December 6, 1994.

Also, as a *pro bono* matter, researched and drafted for the Court an Memorandum analyzing the potential liability of Mediators in the Program governed by the General Administrative Order of the Bankruptcy Court for the Southern District of New York.

#### **VI. Pertinent bankruptcy training:**

As noted above. I am the only person I know of who has headed Bankruptcy/Work-out Departments of a law firm, a commercial bank and an investment bank.

#### **VII. General pertinent business or legal experience :**

Besides representing either as a lawyer, investment banker or officer clients (which have included such domestic entities as Citibank, N.A., The Equitable and Metropolitan Life Insurance Companies, The First Boston Corporation, Wells Fargo Bank, N.A., the FDIC and the RTC, and such foreign entities as Nomura, Swire, and Credit Agricole ) in a very broad array of troubled situations, I have also served on (and chaired) or represented members of numerous Official and *ad hoc* Committees, including in the United States Lines, Manville, Orange County, UNR Industries, AmQuest, and Waterman Steamship cases.